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Supreme Court of the United Statespeers

October Term, 1941

No. 985

OWENS-ILLINOIS GLASS COMPANY,

Petitioner.

28.

NATIONAL LABOR RELATIONS BOARD.

PETITION FOR WRIT OF CERTIORARI TO THE UNITED STATES CIRCUIT COURT OF APPEALS FOR THE SIXTH CIRCUIT

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INDEX

Page	
Opinions Below 1	
Jurisdiction	
Summary Statement of the Matter Involved 2	
Questions Presented 5	
Reasons for Granting the Petition 7	
1. The Back Pay Order Is Invalid 7	
2. The Board's Order Is Too Broad in Its Scope 9	
3. The Board's Order Requiring the Reinstatement of Four Employees Is Invalid	
4. The Order of the Board Is Not Supported by Substantial Evidence	
Conclusion 21	
CITATIONS	
CASES	
Associated Press vs. National Labor Relations Board, 301 U. S. 103, 81 L. Ed. 953, 57 S. Ct. 650	

Page
National Labor Relations Board vs. Pennsylvania Greyhound Lines, 303 U. S. 261, 82 L. Ed. 831, 58 S. Ct. 571
National Labor Relations Board vs. Waterman Steam- ship Corp., 309 U. S. 206, 84 L. Ed. 704, 60 S. Ct. 493
Republic Steel Corp. vs. National Labor Relations Board, 311 U. S. 7, 85 L. Ed. 6, 61 S. Ct. 778, 2
Statutes

Section 240(a) Judicial Code as amended (28 U.S. C.

National Labor Relations Act, Section 10(e) and (f) (29 U. S. C. A. 160(e) and (f)).....

A. 347)

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To the Honorable Chief Justice and Associate Justices of the Supreme Court of the United States:

The petitioner, Owens-Illinois Glass Company, prays that a writ of *certiorari* be issued to review the decree of the United States Circuit Court of Appeals for the Sixth Circuit entered on December 2, 1941, directing the enforcement of an order of the National Labor Relations Board and denying the petitioner's petition for review.

Opinions Below

The opinion of the Circuit Court of Appeals filed December 2, 1941, is in the record (R. 1544-1573) and is re-

ported in 123 F. (2d) 670. The Decision and Order of the Board (R. 106-187) are reported in 25 N. L. R. B. No. 17.

Jurisdiction

The jurisdiction of this Court is invoked under Section 240(a) of the Judicial Code as amended by the Act of February 13, 1925 (28 U. S. C. A. 347), and under Section 10(e) and (f) of the National Labor Relations Act (29 U. S. C. A. 160(e) and (f)).

Summary Statement of the Matter Involved

On July 5, 1940, the Board entered its Order (R. 185-187) requiring the petitioner:

- 1. To cease and desist from (a) discouraging membership in the Federation of Flat Glass Workers of America, or any other labor organization, of its employees by discriminating in regard to their hire and tenure of employment or any terms or conditions of employment and (b) in any other manner interfering with, restraining, or coercing its employees in their right to self-organization and other rights guaranteed in Section 7 of the Act;
- 2. To reinstate four employees and to make whole those four employees and also seven other employees for any loss of pay they may have suffered by reason of discrimination in regard to their hire and tenure of employment, less their respective net earnings and "deducting, however, from the amount otherwise due to each of said employees, monies received by said employees during said period for work performed upon federal, state, county, municipal, or other work relief projects, and pay over the amount, so deducted, to the

appropriate fiscal agency of the federal, state, county, municipal, or other government or governments which supplied the funds for said work relief projects":

- 3. To post appropriate notices in its plant at Fairmont, West Virginia; and
- 4. To notify the regional director of steps to be taken to comply with the Order.

The petitioner is an Ohio corporation engaged in the manufacture and sale of glass containers. It has plants in Indiana, Illinois, New Jersey, Ohio, Pennsylvania, and West Virginia. (R. 1446-7) The petitioner's business at its factory at Fairmont, West Virginia, is seasonal (R. 115), as its productive effort is largely devoted to the manufacture of beverage bottles for the soft drink industry. (R. 1047, 1448)

For many years prior to July, 1937, the mold makers and mold repairmen in petitioner's Fairmont plant were members of the American Flint Glass Workers' Union, an affiliate of the American Federation of Labor. (R. 269-270) The Glass Bottle Blowers' Association, also an affiliate of the American Federation of Labor, has jurisdiction over all of the skilled employees, including the operators of the bottle machines, and over many of the semiskilled and approximately 30% of the miscellaneous people. (R. 270-5) The evidence shows, without contradiction, that many years before the origin of this controversy the petitioner had entered into employees' agreements with these unions and that all of the officials of the petitioner, including its plant managers, had been fair in their dealings with these organized employees. (R. 276-7, 1547-8)

The seasonal character of the petitioner's operation at the Fairmont plant ordinarily necessitated the hiring of many people each spring and the laying off of many people in the fall. (R. 115) The winter of 1936-1937, however, was an exception, as business was so good that the factory ran through the winter with little reduction in force. (R. 1506-7) Business increased with the boom of 1937 (R. 1049-50, 1511) to a record high, only to drop suddenly and precipitously in the early fall of 1937. (R. 115, 1507) The entire glass industry suffered a slump of near panic proportions at that time. (R. 39, 1054-5)

Just before the 1937 slump, or near panic, hit the Fairmont plant, the formation of a new labor union had been started. Its organization meeting was held July 6, 1937 (R. 264), and it received an American Federation of Labor charter on July 31, 1937. (R. 266-7, 1452-3) This charter was subsequently revoked and a new C. I. O. charter received, the union being known as "Local 55". (R. 268) The organizational drive for Local 55 was carried on simultaneously with the collapse of petitioner's business so that among the hundreds of people who were necessarily laid off in the fall of 1937 (R. 1507), there were many, including those who filed complaints with the Board, who had recently signed applications for membership in Local 55.

In March, 1937, there were 1537 persons employed in the petitioner's plant. By September, 1938, it had become necessary to lay off over half of those employees so that there were ultimately only 737 employees who continued on the payrolls. (R. 1507-8) Out of the 800 employees who thus had to be laid off in eighteen months, thirty-eight complainants claimed they had been laid off because of union activity. After many months of extended hearings, (1) the

⁽¹⁾ The original complaint filed by the Board on February 5, 1938 (R. 1), charged the petitioner with discriminating as to thirty-eight employees. Trial Examiner John T. Lindsay found that the petitioner had discriminated with respect to its treatment of every one of the thirty-eight named employees. (R. 13) Upon exceptions filed by the petitioner with the Board, the entire record with the exception of the formal pleadings was ordered set aside because of numerous prejudicial rulings of the Trial Examiner. (R. 13) On May 27, 1939, the Board issued an amended com-

Board finally held that eleven men and women—out of 800 employees laid off—had been discriminated against in regard to their hire and tenure of employment. It was in respect to this finding of the Board as well as to its finding that the petitioner was guilty of unfair labor practices within the meaning of Section 8(1) of the Act that the petitioner filed its petition in the Circuit Court of Appeals of the Sixth Circuit.

The Circuit Court of Appeals denied the petition for review and directed the enforcement of the Board's Order, Circuit Judge Hamilton dissenting. The only opinion rendered in the case (R. 1544) was that of Judge Hamilton who, after very carefully analyzing the testimony before the Board, concluded that the Board had failed to affirmatively establish a violation of either Section 8(1) or Section 8(3) of the Act. Judge Hamilton stated he was of the opinion that the decisions upon which his colleagues relied were not binding because the issues and facts in the case at bar are substantially dissimilar, but that since his colleagues did not agree, the petition for review must be denied. It is to review that decree that the petitioner is seeking a writ of certiorari.

Questions Presented

1. If the petitioner should be required to make whole any of the complainants for any loss of pay they may have suffered, shall the petitioner deduct from the respective

plaint (R. 14) which omitted ten of the original complainants as to whom Examiner Lindsay had found the petitioner guilty and which added two new complainants. Hearing on the amended complaint was had before Trial Examiner W. R. Ringer in the summer of 1939; and his Intermediate Report (R. 33), dated December 18, 1939, found the petitioner had not discriminated in regard to the hire and tenure of the employment of twelve of those employees and had discriminated in respect to eighteen of the employees. Upon the petitioner's exceptions, the Board, in its Order of July 5, 1940, reversed the Trial Examiner as to seven of those eighteen complainants and sustained the Trial Examiner as to his findings of discrimination in respect to the remaining eleven. (R. 106)

amounts, which otherwise would be due each of said employees, monies received by said employees for work performed upon federal, state, county, municipal, or other work-relief projects, and pay over the respective amounts, so deducted, to the appropriate fiscal agency of the federal, state, county, municipal, or other government or governments which supplied the funds for said work-relief projects, as directed by Section 2(b) of the Board's Order issued in this case on July 5, 1940?

2. Should the petitioner be required to cease and desist from "discriminating in regard to " " any terms or conditions of employment and from interfering with, restraining, or coercing its employees in the exercise of their right " " to bargain collectively through representatives of their own choosing, and to engage in concerted activities for the purpose of collective bargaining or other mutual aid or protection, " " "" where collective bargaining was not an issue and where the evidence and the Board's findings are confined to charges of discrimination in regard to hire and tenure of employment and to charges that the petitioner interfered with, restrained and coerced employees in the exercise of their right to self-organization and to form, join or assist labor organizations?

3. In July, 1940, the Board ordered the employer to reinstate four employees whose employment the Board found had been discriminately terminated—as to three in 1937 and as to one in 1938. The record shows that the rehiring of these four employees was considered in March, 1939, by a new plant manager, who admittedly had nothing to do with the alleged wrongful terminations of their employment and whom the Board has not charged with any antiunion sentiment or activity. This new plant manager reviewed the records of these employees, including the facts developed by the testimony taken before the Trial Exam-

iner of the Board and, upon all the evidence, concluded that they could not thereafter be satisfactory employees. The plant manager stated reasons for refusing to rehire them which were sound and sufficient in the judgment of the management and which were not based upon union membership or activity. Can the Board order the reinstatement of these four employees as distinguished from ordering reimbursement up to the time of the decision of the new manager?

4. Is the Board's Decision and Order supported in all respects by substantial evidence? Was not the Sixth Circuit Court of Appeals in error in holding that the decisions of this court in National Labor Relations Board vs. Pennsylvania Greyhound Lines, 303 U. S. 261, 82 L. Ed. 831, 58 S. Ct. 571; National Labor Relations Board vs. Falk Corporation, 308 U. S. 453, 84 L. Ed. 396, 60 S. Ct. 307; National Labor Relations Board vs. Link-Belt Co., 311 U. S. 584, 85 L. Ed. 368, 61 S. Ct. 358; National Labor Relations Board vs. Waterman Steamship Corporation, 309 U. S. 206, 84 L. Ed. 704, 60 S. Ct. 493, required the affirmance of the Board's Order when in fact that Order was not supported in all respects by substantial evidence but only by mere suspicion?

Reasons for Granting the Petition

1. THE BACK PAY ORDER IS INVALID.

In Section 2(b) of its Order (R. 186), the Board ordered the petitioner to reimburse the eleven complainants for any loss of pay they may have suffered by reason of petitioner's discrimination in regard to their hire and tenure of employment by paying to each a sum of money equal to that which each would normally have earned in wages from the respective time of the discrimination to

their respective net earnings for said period. In addition, the Order directed the petitioner to deduct from such payments to the complainants the amounts they had received for work performed upon "federal, state, county, municipal or other work-relief projects" and to pay over such amounts to the appropriate governmental agencies which had supplied the funds for the work-relief projects. (R. 186)

Unquestionably the decision of the United States Circuit Court of Appeals, in sustaining the Board's Order which required the employer to pay to the appropriate governmental agencies such amounts as the complainants may have received from work-relief projects, is in conflict with the applicable decision of this court, namely, Republic Steel Corporation vs. National Labor Relations Board, 311 U. S. 7, 85 L. Ed. 6, 61 S. Ct. 77.

The making of this error by the Circuit Court of Appeals indicates the extent to which the reviewing courts have gone in failing to give careful consideration to appeals filed by employers from decisions of the National Labor Relations Board. The Circuit Courts of Appeals, or at least many of them including the Sixth Circuit, seem to have been so impressed by this court's direction not to substitute their opinions for the opinion of the Board that the records in cases such as this are not as carefully considered as in the ordinary case.

This error in reference to back pay was urged in the petitioner's petition for review of the Board's Order (R. 198), in the petitioner's brief, and in oral argument. Yet, with all of this, the Circuit Court of Appeals held that the Board's Order should be enforced. For this reason, if for no other, we submit the petitioner is entitled to have its case reviewed by this Court.

2. THE BOARD'S ORDER IS TOO BROAD IN ITS SCOPE.

Section 1(a) and (b) of the Board's Order reads as follows:

"1. Cease and desist from:

"(a) Discouraging membership in Federation of Flat Glass Workers of America, or any other labor organization of its employees, by discriminating in regard to their hire and tenure of employment or

any terms or conditions of employment;

"(b) In any other manner interfering with, restraining, or coercing its employees in the exercise of their right to self-organization, to form, join, or assist labor organizations, to bargain collectively through representatives of their own choosing, and to engage in concerted activities for the purpose of collective bargaining or other mutual aid or protection, as guaranteed in Section 7 of the National Labor Relations Act." (Italics ours)

This portion of the Board's Order is in direct conflict with the recent decision of this Court in National Labor Relations Board vs. Express Publishing Co., 312 U. S. 426, 85 L. Ed. 930, 61 S. Ct. 693. This Court in that decision ordered stricken from the Board's Order there before it for review that portion which restrained the employer from committing acts which the Board "has neither found to have been pursued nor persuasively to be related to the proven unlawful conduct." This Court said:

" * We hold only that the National Labor Relations Act does not give the Board an authority, which courts cannot rightly exercise, to enjoin violations of all the provisions of the statute merely because the violation of one has been found."

The Board seeks to do just that in the Order new before this Court. The portions of the Order which we have italicized are without support in the record and are not based on any findings by the Board. There was no finding that the petitioner had discriminated in regard to "any terms or conditions of employment" as set forth in Section 1(a) of the Order. Neither were there any findings to support Section 1(b) of the Order, wherein the Board seeks to enjoin the petitioner from interfering with, restraining or coercing its employees in the exercise of their right "to bargain collectively" or "to engage in concerted activities for the purpose of collective bargaining". There is no question of collective bargaining involved in this case.

In Section 1(b) of the Order, we find that the Board has merely quoted verbatim Section 7 of the Act. It is this general "shotgun" practice which we understand this Court was condemning in the Express Publishing Company case when it said:

"" * To justify an order restraining other violations" (than those specifically based upon the Board's findings) "it must appear that they bear some resemblance to that which the employer has committed or that danger of their commission in the future is to be anticipated from the course of his conduct in the past."

In the instant case, the Board's findings are confined to charges of discrimination in regard to hire and tenure of employment and to charges that the petitioner interfered with, restrained and coerced employees in the exercise of their right to self-organization and to form, join or assist labor organizations. Clearly these findings bear no resemblance to interference with terms or conditions of employment or with interference with efforts to bargain collectively or to engage in concerted activities for the purpose of collective bargaining. Neither does the petitioner's course of conduct indicate any danger that any such violations will be committed by the petitioner in the future for it appears from the record without contradiction that the

petitioner bargained collectively with unions for many years prior to the formation of Local 55 (R. 269-275) and that all of the officials of the petitioner, including its plant manager, have been fair in their dealings with these organized employees. (R. 276, 1547-8) There is no evidence that either Local 55 as an organization or its members as individuals have ever asked the petitioner to bargain. There is nothing in this record to indicate that if such is done, the petitioner will not comply fully with the terms of the Act; in fact, the exact opposite is true.

It is therefore apparent that the Sixth Circuit Court of Appeals, in affirming the Board's Order in its entirety, did so in direct conflict with this Court's decision in the Express Publishing Company case. We respectfully submit that the petitioner should not be required to conduct its labor relations for the indefinite future at the peril of a summons for contempt for refusing to bargain collectively where collective bargaining is not at issue and where the Board has not found that the petitioner was guilty of such unlawful practice or that such violation by the petitioner is to be anticipated from the petitioner's course of conduct in the past.

3. THE BOARD'S ORDER REQUIRING THE REIN-STATEMENT OF FOUR EMPLOYEES IS INVALID.

Section 2(a) of the Board's Order (R. 185-6) requires the petitioner to reinstate Lena Anselene, Edith Gallion, Nick Balseto, and Francis M. Daugherty to their former or substantially equivalent positions. All other complainants, as to whom the Board found there had been discrimination, had been reemployed or had been offered employment prior to the second hearing before the Board's Trial Examiner. (R. 183) The order of reinstatement as to these four com-

plainants raises issues separate and distinct from the alleged discriminatory layoffs; but the Circuit Court of Appeals failed to consider this distinction in affirming the Board's Order in its entirety. In so doing, that court has decided an important question of federal law which has not been, but should be, settled by this Court.

Miles Beishline became the plant manager at Fairmont

in May, 1938 (R. 241), shortly after the first hearing before the Board and while this matter was still pending before the Board. (R. 12, 14) Beishline had nothing whatsoever to do with the alleged discriminatory treatment of the eleven complainants when they were laid off along with 800 other employees during the 1937-1938 panic in the glass container industry. In the spring of 1939, when improved business conditions made it appear that additional employees might be put to work, Beishline issued special instructions to the department heads concerning the rehiring

that all the complainants were to be considered for rehiring on exactly the same basis as the other employees who had been laid off, and the fact that they were complainants was not to enter into the consideration in any way. The complainants were to be considered only on their merits. If any reasons appeared to exist why any of them was not to be rehired, Beishline ordered that the matter be discussed with him and the reasons for not rehiring presented to him.

of the complainants. (R. 1398) These instructions were

(R. 1398)

These instructions were followed (R. 1398); and after investigating each case as it came up, Beishline decided that all but the four complainants in question should be rehired. (R. 1394-1402) He discovered that Edith Gallion was not only very disinterested in her work and very irregular in her attendance, being absent without notice for six or seven days at a time (R. 1564), but that her moral

character was such that she was not a good influence on the girls with whom she worked. (R. 1402) Nick Balseto was found by Beishline to be so abusive to the girls that they could not do their work around him. (R. 1398-1400) Beishline testified (R. 1399): "If any other man in that factory today did the things Nick Balseto did, he would be discharged for it, and I think they all know that." Lena Anselene was discovered to have been the outstanding violator of the petitioner's no-talking rule on the lehrs and to be incapable of devoting her time to her job while at work. He found that Lena Anselene had not only lost interest in her own work but that she spent so much time talking that other employees were prevented from performing their work. (R. 1400-1) Francis M. Daugherty was found to have become so embittered and antagonistic to the petitioner and its supervisory employees that the employer-employee relationship could no longer be maintained. (R. 1394-8) These findings of Plant Manager Beishline stand undisputed in the record.

Beishline was not plant manager in the summer and fall of 1937 (R. 241) and had nothing to do with the alleged anti union activities which took place at that time. The suitability of the complainants, however, had been put in issue by the filing of the complaints. The ensuing investigations, in part conducted by the Board, and the hearings before the Board's Trial Examiners, exposed to this new plant manager, for the first time, serious faults which made these four complainants unsuitable as employees. Beishline considered each of the cases independently, and it was by reason of his decision that these four employees were not recalled. His sincerity, which was unquestioned by the Board, is best evidenced by the following excerpt taken from his testimony as to his investigation of complainant Nick Balseto (R. 1399):

"A. I was not interested in Nick Balseto's union activity at all. We have got a lot of people in our factory who are interested and active in this union. It does not make a bit of difference to me, as long as they conduct themselves in the factory right, and do their work."

While the Act gives the Board the right to order the employer to take affirmative action, "including the reinstatement of employees," we submit that under the facts in this case, the Board's order of reinstatement was improper and the Sixth Circuit Court of Appeals should have Months after the alleged discriminatory layoffs and at a time when other complainants were being rehired, the petitioner, acting through its plant manager and not through some foreman or supervisor, separately and fully considered the situation in regard to these four employees and concluded they should not be rehired-and the findings of Plant Manager Beishline are uncontradicted in the record. The order of reinstatement clearly denies to the petitioner the employer's normal right to hire and fire its emplovees which this Court guaranteed in National Labor Relations Board vs. Jones & Laughlin Steel Corp., 301 U. S. 1, 81 L. Ed. 893, 57 S. Ct. 615, and in Associated Press vs. National Labor Relations Board, 301 U. S. 103, 81 L. Ed. 953, 57 S. Ct. 650.

If this decision is permitted to stand, it simply means that a prior discriminatory layoff or discharge insures the employee so treated a permanent job—and this is so, even though new management discovers facts which, without contradiction, establish that such employee is wholly unsuitable for further employment. We maintain that no such result as this was ever contemplated by the National Labor Relations Act.

4. THE ORDER OF THE BOARD IS NOT SUPPORTED BY SUBSTANTIAL EVIDENCE.

The only opinion rendered by the Circuit Court of Appeals in this case was that of dissenting Judge Hamilton. After he had critically discussed the separate findings of the Board and the case of each of the complainants and had found a total lack of substantial evidence to support the Order and findings of the Board, he added the following paragraphs as comprising the decision of the majority (R. 1573):

"My colleagues do not agree with the conclusions here announced and are of the opinion that the rules announced in National Labor Relations Board vs. Pennsylvania Greyhound Lines, 303 U. S. 261, 271; National Labor Relations Board vs. Falk Corporation, 308 U. S. 453, 461; National Labor Relations Board vs. Link-Belt Company, 311 U. S. 584, 597; National Labor Relations Board vs. Waterman Steamship Corporation, 309 U. S. 206, 209, require the enforcement of the Board's order.

"I am of the opinion these decisions are not binding presently because the issues and facts in the case at bar are substantially dissimilar. Since my colleagues do not agree, it follows that a decree may be entered directing the enforcement of the Board's

order and denying the petition for review."

This decision raises squarely the question as to whether or not the Circuit Courts of Appeals are foreclosed from considering the record in these Labor Board cases to determine whether substantial evidence has been presented by the Board in support of the complaints. Many of the Circuit Courts of Appeals, including the Sixth, appear to have interpreted the decisions of this Court referred to in the foregoing quotation, as a mandate from this Court, withdrawing all power from the Courts of Appeals to analyze

the findings of the Board for the purpose of determining whether or not they are supported by substantial evidence. This, in effect, destroys the right of review provided for by Sections 10(e) and (f) of the Act (29 U. S. C. A. 160(e) and (f), 49 Stat. 449), and is contrary to the decisions of this Court in Consolidated Edison Co. vs. National Labor Relations Board, 305 U. S. 197, 83 L. Ed. 126, 59 S. Ct. 206, and National Labor Relations Board vs. Columbian Enameling and Stamping Co., Inc., 306 U. S. 292, 83 L. Ed. 660, 59 S. Ct. 501.

We are aware that this Court does not ordinarily grant certiorari to review judgments based solely on questions of fact; but it has done so in National Labor Relations Board vs. Waterman Steamship Corporation, 309 U. S. 206, 84 L. Ed. 704, 60 S. Ct. 493, and very recently in the case of National Labor Relations Board vs. Nevada Consolidated Copper Corporation, No. 774 in this Court. In both of those instances, it was the Board which was contending that this Court should review the record. In the Waterman Steamship case, the Board charged that that case was one of a series of cases in which the courts below had failed to properly consider the conclusiveness of the Board's findings. We maintain that the case at bar is likewise one of a series—a series of the opposite character in which, we believe, the Circuit Courts of Appeals have improperly applied what this Court said in the Waterman Steamship case and other similar cases concerning the conclusiveness of the Board's findings. The Circuit Courts are not examining the records to ascertain the existence of substantial evidence. So long as there is anything which has the appearance of evidence to support any part of the Order of the Board, they are refusing to test the substantial character of that evidence and to determine whether each element of the Order is supported by substantial evidence.

We contend, just as earnestly as was contended by the Board in the Waterman Steamship case, that the Circuit Court of Appeals failed to act properly on the record before it in the instant case. In this record, there was no substantial evidence to support the findings in many, many respects; but the Sixth Circuit Court, like so many other Circuit Courts of Appeals, has treated the Waterman Steamship decision and other decisions of this Court as preventing them from examining the record. We humbly suggest that the time has come when this Court should admit a case for the purpose of determining whether there is substantial evidence to support the Board's Order. Up to date, the cases which have been admitted were only those where this Court had found that the Board's findings should be conclusive.

Judge Hamilton, who did examine the record in this case and who set forth the evidence in detail in the only opinion rendered in the case, concluded there was no substantial evidence to support the Board's findings and Order. The following quotation from his opinion (R. 1564-5) regarding the lack of substantial evidence to support Edith Gallion's complaint, should be sufficient in itself to demonstrate to this Court that the writ should be granted:

"** She was not active in organization work, but Smouse, her foreman, knew she belonged to the union. The uncontradicted evidence shows that this complainant would absent herself without notice to her employer for six or seven days at a time and that Smouse had reprimanded her several times for this practice. Plant manager, Beishline, who succeeded Denelsbach, testified that Mrs. Gallion was very uninterested in her work, very irregular in her attendance, worked poorly with others and did not fit into the organization. The Board found she was frequently absent from her work, but without any evidence to support its conclusion stated 'there is no evidence that Gallion's absence from work on any of the days mentioned in Smouse's memorandum was

without permission or against instructions.' Smouse testified to the contrary and his testimony was supported by Edith Donlin, who worked with complainant. Petitioner was justified in selecting Mrs. Gallion to be laid off and the Board's order as to her is without substantial evidence."

Edith Gallion is the employee who, when questioned as to her union activity, frankly admitted, "I was no leader." (R. 811) She obtained no members for the union and did not even pass out any application cards. (R. 804) When asked on direct examination the following question by the counsel for the Board, "Now after you signed up with the union and up until you were laid off in September, 1937, did you engage in any activity for the union?" Mrs. Gallion's unqualified answer was "No, sir." (R. 804) We submit that it is quite significant that the Board's finding in respect to this complainant was that she had been laid off "because of her membership in the union" (R. 138), whereas in respect to each of the other complainants, the Board found discrimination because of the employee's "union membership and activity".

Other than the fact that Edith Gallion was a member of the union, there is no evidence of any kind, substantial or otherwise, in this record to support the Board's conclusion of discrimination as to Edith Gallion. If ever there was an occasion where the Board's finding of discrimination was based on pure suspicion and nothing else, we submit that this is it. The Board simply refused to believe the uncontradicted evidence that Edith Gallion was included in the layoff list because of reduced operations, because of her nondependability, and because she was too frequently absent from work. (R. 1459, 1463, 1464)

It is unquestioned that Edith Gallion laid off on the following dates during the five months prior to her layoff on September 17, 1937 (R. 1463):

May 19, 23, 24, 25, 26; June 13; July 27, 30, 31; August 1, 2, 3, 4, 5, 19, 20, 21, 22, 23, 24, 28; September 5, 6, 8, 9, 10, 11, 12, 13, 14, 15.

In an attempt to avoid the effect of those absences, the Board probably makes the most outrageous statement of the many unsupported statements in its Decision and Order when it says (R. 137):

"There is no evidence that Gallion's absence from work on any of the days mentioned in Smouse's memorandum was without permission or against instructions."

It is difficult to believe that an unprejudiced tribunal, administrative or otherwise, would make such a statement, particularly in light of the uncontradicted testimony of Edith Donlin who testified she heard Edith Gallion's boss ask her on a number of occasions why she did not come to work and why she was not more interested in her job than riding around in her car. (R. 1366) Miss Donlin further testified that she knew Edith Gallion frequently stayed away without permission because "I would hear them telling her about it when she came to work the next day." (R. 1366) Mrs. Gallion herself demonstrated her desire for time off by admitting that it was her custom to take a vacation "about every two years". (R. 812)

Thus the record proves beyond the shadow of a doubt, and without contradiction, that Edith Gallion was off from work for extended periods on frequent occasions and that she had been advised that the petitioner disapproved of her practice. Even if all the Board's evidence be credited, the most that it shows is that the petitioner knew of Edith Gallion's union membership. There is nothing more than suspicion that this may have been the reason for her lay-

eff. It is no more than common sense that an employer faced with the problem of drastically reducing his staff because of economic conditions would include first in a list of persons to be furloughed an employee who had so frequently disobeyed the company's rules in failing to report for duty without prior notification or permission and who had appeared for work less than 50% of the eligible working days during the month and a half just prior to the lay-off period.

There is no better example of the general unsubstantial character of the evidence relied upon by the Board to support its findings than the evidence upon which the Board based its finding that the complainant James Shaffer was discharged because of union membership and activity. Shaffer operated a small gasoline tractor used to houl glass containers in the Decorating Department where great care had to be exercised because of the congested condition. (R. 1184-5) After Shaffer had ignored numer ous warnings by his superiors, he was discharged for gross negligence and recklessness, all of which he failed to deny As to his case, Judge Hamilton said (R. 1573):

the testimony of numerous witnesses that Shaffer was guilty of the grossest negligence in the operation of the tractor. The Board, in its decision, recites most of the foregoing testimony, but disregard all of it and bases its decision that the complainant was discriminated against on the sole ground that petitioner knew of his union activity and member ship and therefore he must have been discharged for that reason. The evidence overwhelmingly show complainant was habitually negligent in the discharge of his duties, and under such circumstance petitioner was justified in dispensing with his services, and the fact of his union membership and activity is immaterial."

What has just been said in respect of the lack of substantial evidence to support the Board's findings concerning Edith Gallion and James Shaffer, could be said with equal application to the other complainants and to the Board's general findings in reference to interference and coercion. However, in view of the very detailed review and analysis of the testimony in Judge Hamilton's opinion, we do not deem it necessary or proper at this time to discuss the evidence in the entire record. A reading of Judge Hamilton's opinion (R. 1544-1574) will demonstrate that the Sixth Circuit Court in this case has, as have other Circuit Courts of Appeals in many other cases, misconstrued or misapplied what this Court has said in regard to the conclusive character of the findings of the Board; and this we submit raises a question of great public importance concerning the enforcement of the National Labor Relations Act.

CONCLUSION

The decision of the court below in reference to the back pay order is in direct conflict with the decision of this Court in Republic Steel Corp. vs. National Labor Relations Board, 311 U. S. 7, 85 L. Ed. 6, 61 S. Ct. 77; and the Order of the Board as affirmed by the court below is too broad in scope under the decision of this Court in National Labor Relations Board vs. Express Publishing Co., 312 U. S. 426, 85 L. Ed. 930, 61 S. Ct. 693. Furthermore, the Court's decision requiring the reinstatement of four employees raises an important question of federal law which has not been, but should be, settled by this Court. Finally, the Board's findings and Order are in many respects not based on substantial evidence but only on mere suspicion, as so clearly appears from Judge Hamilton's opinion in the court below. For these reasons, we submit that this petition for

a writ of certiorari to the United States Circuit Court of Appeals for the Sixth Circuit should be granted.

Respectfully submitted,

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Dated February 25, 1942.



INDEX

	Page
Opinions below.	1
Jurisdiction	1
Questions presented	2
Statute involved	2
Statement	2
Argument	11
Conclusion	17
Appendix	18
CITATIONS	
Cases:	
National Labor Relations Board v. Automotive Mainte-	
nance Mach. Co., decided February 16, 1942, No. 188, this Term.	14
National Labor Relations Board v. Express Publishing Co.,	
312 U. S. 426	
National Labor Relations Board v. Mackay Co., 304	10, 14
U. S. 333	15
National Labor Relations Board v. Waterman Steamship	10
Corp., 309 U. S. 206	11
Phelps Dodge Corp. v. National Labor Relations Board.	
313 U. S. 177	15
Republic Steel Corp. v. National Labor Relations Board.	-
811 U. S. 72	11. 12
Statute:	,
Act of July 5, 1935 (c. 372, 49 Stat. 449, U. S. C., Title 29,	
Sec. 151 et seq.);	
Sec. 7	18
Sec. 8	
Sec. 10.	



In the Supreme Court of the United States

OCTOBER TERM, 1941

No. 985

OWENS-ILLINOIS GLASS COMPANY, PETITIONER

NATIONAL LABOR RELATIONS BOARD

ON PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES CIRCUIT COURT OF APPEALS FOR THE SIXTH CIRCUIT

BRIEF FOR THE NATIONAL LABOR RELATIONS BOARD IN OPPOSITION

OPINIONS BELOW

The majority of the court below rendered no opinion. The dissenting opinion (R. 1544-1573) is reported in 123 F. (2d) 670. The findings of fact, conclusions of law, and order of the National Labor Relations Board (R. 106-187) are reported in 25 N. L. R. B. 92.

JURISDICTION

The decree of the court below (R. 1543) was entered on December 2, 1941. The petition for a

writ of certiorari was filed on February 28, 1942. The jurisdiction of this Court is invoked under Section 240 (a) of the Judicial Code, as amended by the Act of February 13, 1925, and under Section 10 (e) and (f) of the National Labor Relations Act.

QUESTIONS PRESENTED

1. Whether the Board's cease and desist order is unduly broad in light of the Board's findings.

2. Whether the Board's findings that petitioner discriminatorily laid off nine of its employees, discharged two others, and refused to reemploy four of the eleven, are supported by substantial evidence, and, if so, whether the Board properly ordered petitioner to offer reinstatement to the employees whom it had refused to reemploy.

STATUTE INVOLVED

The pertinent provisions of the National Labor Relations Act are set out in the Appendix, *infra*, pp. 18-19.

STATEMENT

Upon the usual proceedings, the Board on July 5, 1940, issued its findings of fact, conclusions of law, and order (R. 106-187). The pertinent facts,

¹ In view of the Board's consent to modification of the "work relief" provision of the back-pay portion of the order to conform to the decision in *Republic Steel Corp.* v. *National Labor Relations Board*, 311 U. S. 7, the question of the validity of that provision is not in issue. See *infra*, pp. 11–12.

as found by the Board and shown by the evidence, may be summarized as follows: 2

Shortly after Federation of Flat Glass Workers of America (herein called the Union) began to organize petitioner's employees in July 1937 (R. 114-115, 116; R. 263-265, 1451-1453), various supervisory employees of petitioner, including particularly Brand, who was superintendent of the packing department, sought to discourage membership in the Union by disparaging it and its leaders, questioning employees with regard to it, advising them not to join, telling them that membership would not benefit them and would be futile, threatening that membership might result in loss of their jobs and removal of the plant, and suggesting that the men abandon the Union and form "their own" organization (R. 116-118, 120-122, 123-128, 150; R. 374-375, 393-394, 418-423, 432-434, 506-507, 508-511, 515-519, 521-524. 540-550, 582, 616-617, 635-637, 696-697, 724-727, 804-806, 951, 956-958, 1288-1290). Brand instructed his shift foremen and other subordinates to keep Union meetings and members under surveillance and report to him. They did so and Brand kept a record of employees in his department who were members of the Union and active in its behalf. (R. 118-120; R. 824-829, 839-846,

² In the following statement the references preceding the semicolons are to the Board's findings, and the succeeding references are to the supporting evidence.

In September 1937 he reinstated a 919-920.) discriminatorily laid off employee in order to use him as an informer (R. 127-128, 150; R. 954-958, 1456). Personnel Director Cassedy 919-920. offered another discriminatorily discharged employee reinstatement if he would agree to engage in espionage activities and refrain from testifying at a Board hearing (R. 126-127; R. 305-306, 309). The Board found that petitioner, by the foregoing statements and activities of its supervisory employees, interfered with, restrained, and coerced its employees in the exercise of the rights guaranteed in Section 7, thereby violating Section 8 (1) of the Act (R. 118, 120, 123, 125, 127, 128).

The Board found further (R. 128–155) that petitioner violated Section 8 (3) and (1) in that on September 17, 1937, during a business decline, acting through Brand, it discriminatorily laid off nine packing department employees and thereafter discriminatorily refused to reinstate three of them (Anselene, Gallion, and Balseto).³

Prior to the lay-offs, when Brand had instructed his shift foremen to keep union members and meetings under surveillance, he had told them that "there was some cleaning up to be done" (R. 118, 131; R. 827). Each of the nine employees had joined the Union and afterwards been singled

³ The others (Stemple, Tennant, Henderson, Laratta, Lewis, and Schnell) were subsequently recalled (R. 140, 142, 147, 150, 153, 155).

out by Brand or subordinate supervisors for threats, warnings, reprimands, or other comment with respect to union activities (Anselene: R. 133; R. 693-700; Gallion: R. 136; R. 803-806; Stemple: R. 139; R. 790-792; Tennant: R. 141; R. 765-766, 770-771, 782-783; Balseto: R. 142-143; R. 720-726; Henderson: R. 146; R. 615-617; Laratta: R. 147-148: R. 949-951: Lewis: R. 151-152: R. 580-584, 603-605; Schnell: R. 154; R. 635-637, 642, 852). And about a month before the lay-offs, Brand had changed the assignments of each of the nine employees in question, except Gallion, in order to facilitate laying them off under the guise of reasons other than their union membership and activities. Thus, contrary to usual plant practice and for no apparent business reason, they were assigned to positions which were certain to be discontinued due to the anticipated shut-down of a furnace (R. 129-131, 133, 139, 141, 143, 146, 148, 151, 152, 154; R. 848-850, 584, 595-598, 614-615, 635, 700-701, 726-729, 776, 789, 794, 953, 1059-1060, 1086, 1088-1090, 1510). One of the shift foremen testified that a few days before the lay-offs, Brand gave him a list of union members who were to be

⁴ Brand told a foreman that the reason for the transfers of three of the employees on his shift (Anselene, Laratta, and Schnell) was because they were union members (R. 129–131; R. 849–850), and two foremen in effect told another of the employees involved (Balseto) that his transfer presaged a dismissal for union activities (R. 143; R. 726–727).

dismissed, including four of the nine later laid off (Anselene, Gallion, Laratta, and Schnell) (R. 131; R. 853-854). Brand instructed him to provide reasons other than "because they were C. I. O.'s" to justify their selection for lay-off, and later, dissatisfied with the reasons suggested, collaborated with him in preparing memoranda containing "adequate" reasons (R. 131-132; R. 848-849, 853-859, 1459-1465).

At the hearing petitioner advanced various reasons to explain its action in selecting the employees in question for lay-off and in refusing thereafter to recall Anselene, Gallion, and Balseto. Upon a careful analysis of these reasons and of the evidence adduced in their support, the Board concluded that they were not the true ones (R. 132–155). The pertinent evidence is set forth in the Board's decision (id.) and only that bearing upon the case of Gallion need here be mentioned, since the petition does not attack the Board's findings as to the others by reference to any specific evidence.

The principal reason (Pet. 18) advanced by petitioner for laying off and refusing to reinstate Gallion is that she was undependable and had been absent from work on numerous days during the months prior to her lay-off. While there was proof that the latter was true, the Board was unpersuaded by it (R. 136–138) in view of evidence that she had been employed by petitioner longer

than 144 of the 184 women in her department (R. 1525); that her foreman had called her into his office on the day after she had joined the Union and advised her to leave the Union alone (R. 803-806); that Brand had included her on the list which he gave the foreman with instructions to prepare reasons, other than union membership or activity, for laying off the employees named (supra pp. 5-6); and that when at first the foreman submitted "laying off too much" as the reason to be used in her case, Brand was dissatisfied with it and asked for additional reasons (R. 853-854, 858, 1459, 1463, 1464).

In addition to its other findings, the Board also found (R. 169, 172-175, 176-180) that petitioner discriminatorily discharged employees Daugherty and Shaffer, and thereafter refused to reemploy Daugherty, in violation of Section 8 (3) and (1) of the Act. Daugherty, a versatile employee of long service (R. 169; R. 408-412), was one of the most active union members in petitioner's plant; he joined the Union as a charter member and became treasurer and later president of the local (R. 169; R. 418, 1452). He had been singled out by Superintendent Burchett of his department and by a foreman for special warning and comment concerning his union activities (R. 169; R. 418-420, 432-434). He was discharged in September 1938 when the personnel of his department was reduced from 60 to 24 (R. 172; R. 1536-1541, 450684-42---2

1306); however, while the others were merely laid off and all but 2 of them were subsequently recalled,⁵ Daugherty was discharged and never considered for reemployment thereafter (R. 172-174; R. 1394-1396, 1536-1541).⁴

The reasons advanced by petitioner for discharging and not recalling Daugherty were that he had become "embittered and antagonistic toward the Company and all its representatives" (R. 1394-1396), and that he consistently refused to attend departmental meetings (R. 1396-1398). The only evidence that Daugherty was embittered and antagonistic was an alleged report which the plant manager claimed to have received from a foreman to the effect that some six months earlier Daugherty, referring to his belief that he had been previously discriminated against by petitioner, characterized the foreman and petitioner as "dirty" (R. 173, 174; R. 1396, 464-465). Attendance at the departmental meetings was entirely voluntary (R. 174-175; R. 1397, 1411) and so far as the record shows no effort was ever made

³ Specific reasons for not rehiring these two employees were later entered on their service records (R. 174, note 61; Hoffman: R. 1537, and Heckman: R. 1538); no such entry appears on Daugherty's record (*Ibid.*; R. 1538).

⁶ Petitioner's assertion (Pet. 12-13) that in March 1939 its general manager considered rehiring Daugherty but decided not to do so finds no support in the record and is contrary to the Board's findings, which are based upon the testimony of the plant manager himself (R. 174; R. 1394-1396).

to persuade Daugherty that he ought to attend them (R. 175, 1410). His personnel record bore no notation of the asserted grounds for his discharge (R. 175; R. 1538, R. Exh. 65, R. 1468).

Shaffer, who also worked in Superintendent Burchett's department (R. 176; R. 281, 282), was among the first to join the Union. He did so on July 7, 1937, and immediately became active in its behalf; he discussed the Union with fellow emplovees and solicited members in his department (R. 176; R. 288, 291-292). He was discharged on July 14, 1937, allegedly for reckless driving of his tractor (R. 176-177; R. 293-297, 1190). He was a less satisfactory driver than others and had operated his tractor negligently a few days before his dismissal (R. 176-177; R. 1106-1110, 1140-1142, 1171-1172, 1177-1178, 1186-1189). But the Board concluded that these asserted reasons were not the true ones which led to his discharge (R. 179-180). Four days before his discharge, Burchett had warned him that "if you don't keep your damn mouth shut * * * about the C. I. O. you are not going to have no job" (R. 176; R. 291). Shaffer's foreman later sent to Burchett a note which referred to Shaffer's union activities in the department and which immediately prompted the dismissal (R. 177-178). Petitioner's plant

⁷ The evidence was conflicting concerning the contents of the note, which is not in evidence (R. 178-179). The Board credited the testimony of Daugherty, who was then working as gang leader under Burchett, to the effect that Burchett

manager subsequently admitted that Burchett's action "might have been hasty" (R. 179; R. 302–304, 387–392, 480–483), and petitioner's personnel director offered to effect Shaffer's reinstatement if he would engage in union espionage activities and would refrain from testifying at the Board hearing (R. 179; R. 304–306, 309).

Upon the foregoing findings the Board ordered petitioner (1) to cease and desist from discouraging union membership of its employees by discrimination in regard to hire and tenure or any terms or conditions of employment, and from in any other manner interfering with, restraining, or coercing its employees in the exercise of their right to self-organization, to form, join, or assist labor organizations, to bargain collectively through representatives of their own choosing, and to engage in concerted activities for the purpose of collective bargaining or other mutual aid or protection; (2) to reinstate the four discriminated

showed him the note, that it stated that Shaffer had "done an awful lot of talking, but I haven't seen him pull out any cards to get signed," and that Burchett at the same time expressed the fear that the Union would blame him for Shaffer's discharge but that if he had not dismissed Shaffer, the foreman would have reported to the plant manager that Shaffer was organizing Burchett's department (R. 430-431). The foreman's testimony in this regard was highly evasive and contradictory (R. 1111, 1118-1119). Burchett denied that the note related to union activities but was not questioned concerning the conversation with Daugherty about the note (R. 1190).

against employees who had been refused reemployment; (3) to make whole with back pay all employees discriminated against, deducting and paying over to appropriate governmental agencies amounts earned by the employees on work-relief projects; and (4) to post appropriate notices (R. 185–187). The Board dismissed the complaint as to 20 other employees alleged to have been discriminated against by petitioner (R. 187).

On July 15, 1940, petitioner filed in the court below a petition to review and set aside the Board's order (R. 188-199); the Board answered, requesting enforcement (R. 200-205). On October 8, 1941, the court entered a decree (R. 1543) enforcing the Board's order in full. Judge Simon and Judge Allen, comprising the majority, rendered no opinion. Judge Hamilton dissented in an opinion in which he stated that the majority was of the view that the rules announced in National Labor Relations Board v. Waterman Steamship Corp., 309 U. S. 206, 209, and other decisions of this Court required enforcement of the Board's order (R. 1573).

ARGUMENT

1. Petitioner contends (Pet. 7-8) first that the "work relief" provision of the back-pay portion of the Board's order is invalid under the subsequent decision of this Court in Republic Steel Corp. v. National Labor Relations Board, 311

U. S. 7. This was conceded by the Board in the court below, and in its brief (p. 42, n. 30) the Board consented to modification of its order to conform to the *Republic Steel* decision. The failure of the court below to make the modification no doubt was inadvertent; it was not referred to in the dissenting opinion. In any event, since the Board has consented to the modification and since this consent is and will remain effective, there is no occasion for review.

2. Petitioner's second contention (Pet. 9-11) is that the cease and desist provisions of the Board's order, quoted in the footnote, are too broad in that there is no basis in the record or findings for those portions which require petitioner to cease and desist from discouraging union membership of its employees by discriminating in regard to "any terms or conditions of employment," and from interfering with, restraining, or coercing its

8 "1. Cease and desist from:

"(a) Discouraging membership in Federation of Flat Glass Workers of America, or any other labor organization of its employees, by discriminating in regard to their hire and tenure of employment or any terms or conditions of

employment.

[&]quot;(b) In any other manner interfering with, restraining, or coercing its employees in the exercise of their right to self-organization, to form, join, or assist labor organizations, to bargain collectively through representatives of their own choosing, and to engage in concerted activities for the purpose of collective bargaining or other mutual aid or protection, as guaranteed in Section 7 of the National Labor Relations Act."

to bargain collectively through representatives of their own choosing, and to engage in concerted activities for the purpose of collective bargaining or other mutual aid or protection." It is urged that the violations enjoined in these portions bear no resemblance to the acts which petitioner was found to have committed and that no danger of such violations in the future is to be anticipated from petitioner's course of conduct in the past, hence that the provisions are invalid under the principles enunciated by this Court in National Labor Relations Board v. Express Publishing Co., 312 U. S. 426, 437.

However, as appears from the Statement (supra, pp. 3-10), the Board's findings, supported by substantial evidence, reveal that petitioner engaged in a varied assortment of acts of interference, restraint, and coercion designed to discourage membership in and to frustrate ultimate bargaining through the Union. These illegal acts included discriminatory changes in position, layoffs, discharges, threats of removal of the plant, advice to abandon the Union and to form another organization, and declarations that membership in the Union would not benefit the employees and would be futile. Petitioner's violations thus were far more numerous and varied than the refusal to bargain involved in the Express Publishing case. They were of the same type

covered by the cease and desist provisions. Moreover, they were so numerous and varied and were committed with such open hostility to the Union as to furnish ample basis to believe that other violations might occur unless enjoined. Accordingly, the test of the Express Publishing case is doubly met here and enforcement of the cease and desist provisions as written was proper. Similar provisions were enforced in National Labor Relations Board v. Automotive Maintenance Mach. Co., decided February 16, 1942, No. 188, this Term.

3. Petitioner assails (Pet. 11-14) the reinstatement provision of the Board's order as violative of its normal right to hire and fire. It alleges that its plant manager considered reinstating the four employees (Anselene, Gallion, Balseto, and Daugherty) covered by the provision and for reasons independent of their union membership and activity decided that they should not be rehired.

While the complaint did not allege and the Board did not find that petitioner violated Section 8 (5) of the Act, the portion of the order requiring petitioner to cease and desist from interfering with, restraining, or coercing employees in the exercise of their right to engage in collective bargaining is amply justified, since petitioner's acts of discrimination and interference, including the statements of its supervisors that membership in the Union would not benefit the employees and would be futile, had the ultimate design of preventing the Union from obtaining majority status and indicated that petitioner might not bargain with the Union even if it did obtain such status.

There is no evidence that Daugherty was considered for reinstatement (note 6, p. 8, supra) and the Board found (R. 136, 138, 145) that the three other employees were refused reinstatement for same discriminatory reasons which had prompted petitioner to lay them off, rather than for the reasons assigned by petitioner at the hearing, which were substantially identical with those advanced by it as motivating the lav-offs. These findings are amply supported by the evidence detailed in the Board's decision (R. 133-138, 142-145). Moreover, even if the opposite were true, the reinstatement provision would be a valid exercise of the Board's power under Section 10 (c) to remedy the effects of petitioner's illegal discrimination in laying off the employees. National Labor Relations Board v. Mackay Co., 304 U. S. 333, 348; Phelps Dodge Corp. v. National Labor Relations Board, 313 U. S. 177, 187-188. Contrary to petitioner's claim (Pet. 14), the provision does not insure permanent tenure to the employees or purport to immunize them from dismissal after reinstatement for causes other than those proscribed by the Act.

4. Finally, petitioner contends (Pet. 15-21) that there is a lack of substantial evidence to support the Board's findings and order in many respects and that the holding of the majority of the court below to the contrary reflects a misapprehension of the true meaning of the decisions of this Court

with respect to the proper scope of judicial review under the Act. This misapprehension, it asserts (Pet. 16), is shared by other circuit courts of appeals which have allegedly upheld Board findings as conclusive without ascertaining whether they were supported by substantial evidence as distinct from "anything which has the appearance of evidence."

The evidence in this case hereinbefore summarized (pp. 3-10) is clearly substantial judged by the criteria repeatedly declared and applied by this Court. The petition contains no reference to any of the testimony pertinent to any of the unfair labor practices found by the Board except the lay-off of Gallion and the discharge of Shaffer, and its discussion of the evidence with respect to those instances ignores and is refuted by the proof cited in the Statement (supra, pp 4-7, 9-10). The majority judges rendered no opinion and the dissenting opinion contains not a word of justification for petitioner's suggestions (Pet. 15, 16, 17) that the judges, misconceiving their duty under the Act and the decisions of this Court, failed to examine the record to ascertain whether the Board's findings were based on substantial evidence. In answer to the charge that other circuit courts of appeals have been acting under similar misconceptions, it is sufficient to note that petitioner cites no instance.

CONCLUSION

The judgment of the court below is correct. There is no conflict on any disputed issue nor any other ground for review. The petition should, therefore, be denied.

Respectfully submitted.

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MARCH 1942.

APPENDIX

The pertinent provisions of the National Labor Relations Act (Act of July 5, 1935, c. 372, 49 Stat. 449, U. S. C., Title 29, Sec. 151 et seq.) are as follows:

SEC. 7. Employees shall have the right to self-organization, to form, join, or assist labor organizations, to bargain collectively through representatives of their own choosing, and to engage in concerted activities, for the purpose of collective bargaining or other mutual aid or protection.

Sec. 8. It shall be an unfair labor prac-

tice for an employer-

(1) To interfere with, restrain, or coerce employees in the exercise of the rights guaranteed in Section 7.

(3) By discrimination in regard to hire or tenure of employment or any term or condition of employment to encourage or discourage membership in any labor organization:

SEC. 10.

(e) * * * If upon all the testimony taken the Board shall be of the opinion that any person named in the complaint has engaged in or is engaging in any such unfair labor practice, then the Board shall state its findings of fact and shall issue and cause to be served on such person an order requiring such person to cease and desist from such unfair labor practice, and to take such

affirmative action, including reinstatement of employees with or without back pay, as will effectuate the policies of this Act. * * *

(e) * * The findings of the Board as to the facts, if supported by evidence, shall be conclusive.

(f) * * * the findings of the Board as to the facts, if supported by evidence, shall in like manner be conclusive.